

## Julian Davies

### Education

1994 BA Honours degree in Russian Language and Soviet Studies, University of Birmingham

### Areas of experience and expertise

- Organizational resilience
- Risk management in governance and operations
- Protection of Critical National Infrastructure, policy and implementation
- Counterinsurgency, counter-terrorism in the context of commercial risk
- Investigations and causal analysis
- Crisis management
- Security vulnerability analysis
- Political (country) risk

### Expert witness experience

#### Lawrence and Keyguard v. Cowell et al.

In 2022 and 2023, Julian was the expert witness for the Defence in a civil dispute at the High Court, ChD, claim number BL-2020-000522.

The expert's instructions were to identify if the practice of 'ghosting' (i.e. the recording of false work shifts, amounting to fraud) had occurred in Keyguard and, if so, to what extent. In addition, the expert advised as to whether the ghosting caused any breach of accreditations held by Keyguard.

#### Tethyan Copper Company Pty Ltd. v. Islamic Republic of Pakistan, ICSID Case No. ARB/12/1

In 2017 and 2018 Julian was Pakistan's expert witness for security in the quantum phase of *Tethyan Copper Company Pty Ltd. v. Islamic Republic of Pakistan*, ICSID Case No. ARB/12/1, regarding denial of the mining licence for the Reko Diq copper mining project in Pakistan's province of Balochistan. Liability was \$9.5 billion.

He was an expert advisor for the provincial government of Balochistan in a related dispute.

### Expert Witness Training

He has attended the following expert witness training courses, at The Academy of Experts:

- Foundation Course, March 2019
- Practical Law and Procedure Rules, July 2019
- Into Court, July 2019
- Also, Expert Determination, February 2022

### Professional experience

He is a director of Cygnus Resilience, a specialist risk consultancy, which he co-founded in 2021. Until late 2020 he was the Head of Consulting at S-RM, which is a global risk management consultancy and research business. During his tenure at S-RM (2007 to 2020) he conducted and oversaw a very large number of audits, gap analyses, intelligence reports, security risk assessments, and operational plans involving all functional elements of Security.

Julian is a former Major in the British Army. In 1999 he commanded a Parachute Regiment company on peace enforcement operations in Kosovo, and between 2003 and 2004 he commanded a helicopter squadron in Northern Ireland, as a pilot in the Army Air Corps. In 2004 and 2005 he was the British Army's operations officer in Baghdad, where he fought alongside US Army infantry units.

### Recent Consultancy Work

- Policy formulation and implementation support for Galp, the operator of Portugal's national hydrocarbon import, refining and distribution infrastructure.
- Advisor to a partner in the Mozambique LNG project: analysis of insurgency threats, assessment of project viability based on modelling of risk scenarios and mitigation options. Current work follows earlier work before force majeure, as the lead investigator into the causes and factors involved in the insurgent attack against an Anadarko Petroleum passenger convoy in 2019.
- Risk advisor to American Tower (ATC), on security governance and operational delivery, with a focus on managing security risks in sub-Saharan Africa.

Other career highlights include:

**2020:** Advisory services to Cartier and Richemont Group, dealing with armed robbery and duress threats to Cartier's design workshop in Central Paris and sales events in London.

**2019 to 2021:** Adviser to Anglo American, DWS and Deutsche Bank on the governance and management of corporate security.

**2019 to 2021:** Adviser in crisis management and enterprise risk management to BHP Billiton and Norsk Hydro, in relation to separate environmental and social issues in Brazil.

**2020:** Concept design (RIBA stages 0 to 4) of the security components in a fine art gallery design and build project in England.

**2015 to 2019:** Independent counterterrorism adviser to Ascot Racecourse Limited, for annual Royal Ascot meetings.

**2019:** Lead investigator on behalf of Anadarko Petroleum, following the shooting attack against a Mozambique LNG passenger convoy in northern Mozambique. The investigation employed IOSH methodology to organise and present complex observations relating to the incident timeline, and organisational and behavioural root causes.

**2018:** Led an in-depth investigation on behalf of Managing General Counsel for an American IOC operating in Algeria, concerning whistleblower claims of malpractice and systemic risk management flaws.

**2014 – 2018:** Lead researcher and author of security and risk mitigation sections of feasibility studies for investment prospects in Somaliland, Guinea, Libya and other countries.

**2007 to 2011:** Operational risk management and corporate social responsibility for a mining project in northern Yemen.

**2008:** Lead investigator following a fatal lone shooter attack by an armed security guard against company executives, OMV, Sanaa (Yemen).

**2007:** Operational risk management and threat intelligence for power generation, hydrocarbon exploration and aviation operations in Pakistan.

**2006:** Lead consultant, on behalf of Control Risks, to Saudi Aramco. A major review of security guarding manpower, training and deployment and other vulnerabilities, following the terrorist attack against the Abqaiq refinery.

#### **Other Qualifications**

- Port Facilities Security Officer (DfT), University of Plymouth.
- Diploma in Managing Cybersecurity in the Information Age, Harvard.